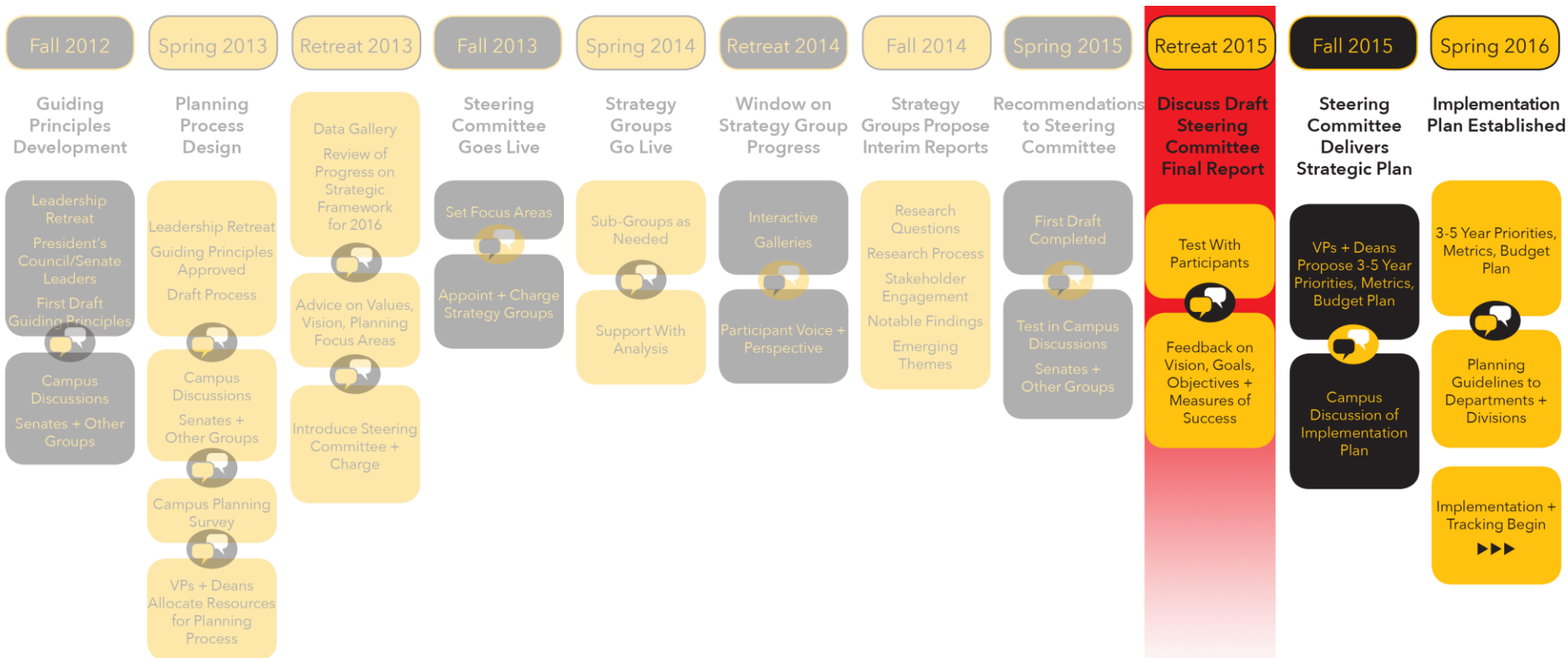


OUR UMBC

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Planning Process Timeline



A Note About Communication: Inclusive stakeholder engagement and two-way communication throughout the planning process are responsibilities of planning leadership groups including the Council of Deans and Vice Presidents, the Strategic Planning Steering Committee, and Focus Area Strategy Groups.

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Steering Committee

Co-Chairs

- Philip Rous
- Bruce Walz

Shared Governance Representatives

- Max Barnhart
- Dorothy Caplan
- Dan Miller
- Laila Shishineh
- Sarah Shin

Members

- Steve Bradley
- Philip Farabaugh
- Aryya Gangopadhyay
- Kim Leisey
- Tyson King-Meadows
- Carole McCann
- Vanderlei Martins
- Yvette Mozie-Ross '88
- Mavis Sanders
- Lynne Schaefer
- Greg Simmons '04
- Karl Steiner
- Jack Suess, '81 '95
- Claire Welty

Ex Officio Members

Robert Carpenter
Bennett Moe '88
Ken Pittman '80



50 AND *FORWARD*

Strategy Group Co-Chairs

The Student Experience:

Devin Hagerty and Kim Leisey

Innovative Curriculum and Pedagogy:

Jeff Leips and Carole McCann

Collective Impact in Research, Scholarship and Creative Achievement:

Aryya Gangopadhay and John Schumacher

Community and Extended Connection:

Stephen Bradley, Mavis Sanders, and Greg Simmons

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More than **70** opportunities for members of the campus community to provide feedback through face-to-face gatherings, surveys, and online comment.

More than **5000** community engagement interactions.



Rooted in reflection on
UMBC's vision and values



Broadly inclusive,
engaging participation
of stakeholders,
including—but not
limited to—shared
governance groups



Communicated effectively
to the campus



Open to new and
divergent perspectives



Rich in analysis of the campus's performance, as well as internal and external opportunities and challenges



Open to dialogue about
systemic strengths and
weaknesses



Clear about how decisions
will be made



Connected with State
and University System
of Maryland priorities



Specific in setting priorities
and flexible enough to
accommodate emergent
opportunities



Aligned with financial
planning and fundraising

