A Note About Communication: Inclusive stakeholder engagement and two-way communication throughout the planning process are responsibilities of planning leadership groups including the Council of Deans and Vice Presidents, the Strategic Planning Steering Committee, and Focus Area Strategy Groups.
Let me see if I got this right...

We are planning, as planned, a plan to supplant the old plan with a planned new plan with advanced planning...

That's the plan

Agenda
Steering Committee

Co-Chairs
- Philip Rous
- Bruce Walz

Shared Governance Representatives
- Max Barnhart
- Dorothy Caplan
- Dan Miller
- Laila Shishineh
- Sarah Shin

Members
- Steve Bradley
- Philip Farabaugh
- Aryya Gangopadhyay
- Kim Leisey
- Tyson King-Meadows
- Carole McCann
- Vanderlei Martins
- Yvette Mozie-Ross ’88
- Mavis Sanders
- Lynne Schaefer
- Greg Simmons ’04
- Karl Steiner
- Jack Suess, ’81 ’95
- Claire Welty

Ex Officio Members
- Robert Carpenter
- Bennett Moe ’88
- Ken Pittman ’80
Strategy Group Co-Chairs

The Student Experience:
Devin Hagerty and Kim Leisey

Innovative Curriculum and Pedagogy:
Jeff Leips and Carole McCann

Collective Impact in Research, Scholarship and Creative Achievement:
Aryyya Gangopadhay and John Schumacher

Community and Extended Connection:
Stephen Bradley, Mavis Sanders, and Greg Simmons
More than 70 opportunities for members of the campus community to provide feedback through face-to-face gatherings, surveys, and online comment.

More than 5000 community engagement interactions.
Rooted in reflection on UMBC’s vision and values
Broadly inclusive, engaging participation of stakeholders, including—but not limited to—shared governance groups.
Communicated effectively to the campus
Open to new and divergent perspectives
Rich in analysis of the campus’s performance, as well as internal and external opportunities and challenges
Open to dialogue about systemic strengths and weaknesses
Clear about how decisions will be made
Connected with State and University System of Maryland priorities
Specific in setting priorities and flexible enough to accommodate emergent opportunities
Aligned with financial planning and fundraising