

# FINAL DRAFT VISIONS FOR 2014 RETREAT DISCUSSION

## DRAFT A

Our UMBC community will redefine the impact a public research university can achieve through leading-edge teaching, discovery, and civic engagement. By valuing diverse perspectives, we will attract inquisitive minds that thrive on solving problems through collaboration. We will prepare students and empower scholars to succeed in life and transform the world.

## DRAFT B

Our UMBC community will sustain a diverse and dynamic culture that is a model for excellence in higher education. We will build on a foundation of innovative teaching, discovery across disciplines, and vibrant civic engagement to provide a distinctive experience for students, scholars, and staff. By attracting and nurturing inquisitive minds, we will advance knowledge, ask and explore bold questions, and engage in creative and entrepreneurial endeavors as we transform lives, careers, and the world.